



# Strategic investment and international spillovers in natural gas markets

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All views expressed and any errors are mine.

# Overview of this talk

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- ① Background on global gas markets
- ② Model of competition between pipeline gas & liquefied natural gas (LNG)
- ③ Analysis of competitive advantage & implications for “security of supply”
- ④ How did the Fukushima accident affect European gas markets?
- ⑤ Russia’s gas export strategy

# Competition in global gas markets

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**Global gas fundamentally changed over last 10 years**

**Traditionally, pipeline projects with long-term contracts**

- High investment costs & asset specificity  
Gas pipeline is physically bound from A to B, no alternative use

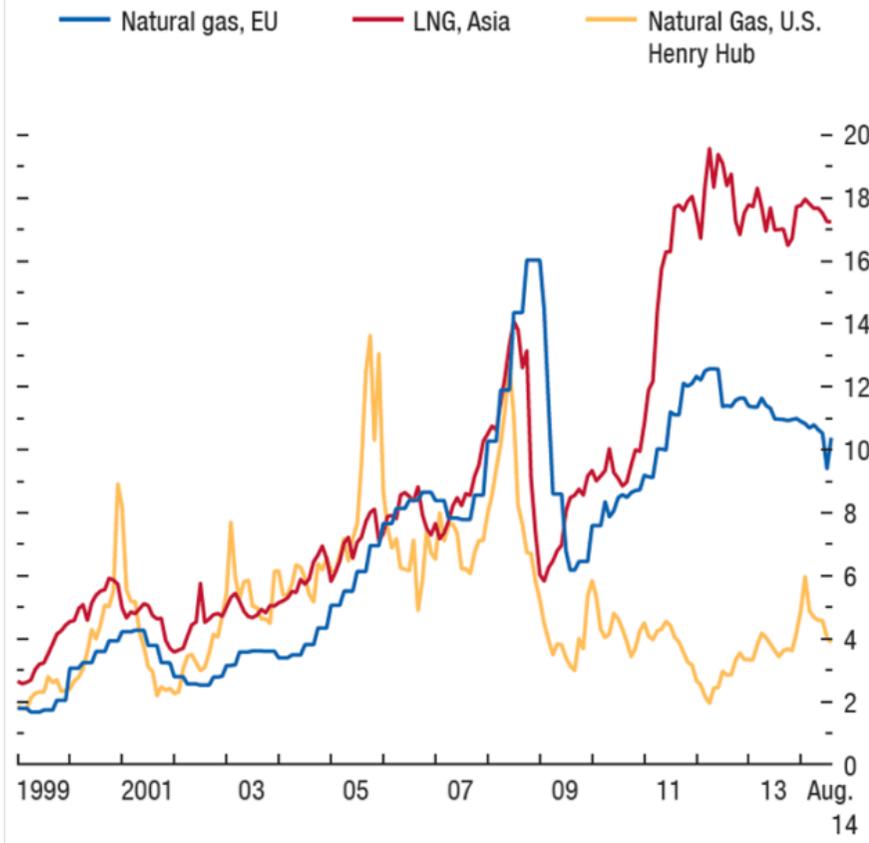
**Today, significant trade in liquefied natural gas (LNG)**

- Seller has choice over which country to export to  
2011 Fukushima accident highlighted role of flexible LNG

**⇒ Head-to-head competition of piped gas & LNG  
(especially in Europe)**

# Natural gas prices & LNG market power

**Figure 1.SF.3. Natural Gas Prices**  
(U.S. dollars a million metric British thermal units)



Source: IMF World Economic Outlook (October 2014)

**10 years ago:** Single global price due to LNG trade?

**2010s:** LNG exporters failing to arbitrage prices?

⇒ **Global prices explained by market power + limits to arbitrage in LNG shipping**

**Other price drivers:**

- Differences in transport costs (✓)
- LNG import capacity constraints ✗

# A stylized model of global gas markets

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## Multimarket competition

- Firm 1 sells into markets  $A$  &  $B$   
= Qatar LNG to Asia & Europe
- Firm 2 can sell only into market  $B$   
= Gazprom/Russia to Europe

## Demand conditions

- Market  $A$  has log-concave demand
- Market  $B$  has linear demand  
⇒ Competition in strategic substitutes

## Timing of the game

- ① Firms invest in capacities
- ② Firms make export decisions

### **Other assumptions**

- Both producers are capacity-constrained ✓
- No 3<sup>rd</sup> party price arbitrage between markets (✓)

# Strategic advantage of piped gas over LNG

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**Proposition. Firm 2 (pipeline) has a strategic advantage over multimarket firm 1 (LNG) in common market *B***

Key: Firm 1's global LNG capacity links A & B via supply-side

- Firm 2 “overinvests” in capacity in Stage 1 to gain market share (and profits) in common market *B*

*Why?* In Stage 2:

- Firm 1 has an alternative use for its capacity & equalizes “marginal revenues” across markets
  - But firm 2 does *not* (pipeline asset specificity)

⇒ **Pipeline gas as “quasi-Stackelberg leader” over LNG**

# Implications for “security of supply”

## General definition (Daniel Yergin)

“Availability of sufficient supplies at affordable prices”

≈ (expected) consumer surplus

## Simplest example of Stackelberg effect:

Cournot:  $Q=\{1/3, 1/3\}$ ,  $P=1/3$ ,  $CS=44\%$ ,  $H=1/2$

Stackelberg:  $Q=\{1/2, 1/4\}$ ,  $P=1/4$ ,  $CS=56\%$ ,  $H=5/9$

- ① Gazprom’s traditional focus on Europe may be *good* for gas buyers & security of supply
- ② Herfindahl index as measure of supply security (e.g., European Commission) can give “wrong” result\*

⇒ **Stackelberg raises Herfindahl and consumer welfare**

\*The model ignores many relevant issues; it offers a test of “conventional wisdom” on supply security

# Short-run impacts of Fukushima accident

**Table 1:** Asian LNG prices (JKM) and European gas prices (NBP) around the Fukushima accident (11 March 2011) in US\$/MMbtu (Source: Platts)

	10 Mar	11 Mar	14 Mar	15 Mar	16 Mar	% change
JKM	9.40	9.90	11.00	10.95	11.35	+20.7%
NBP	9.30	9.60	10.20	10.50	10.50	+12.9%

Over next year, Japan's LNG imports up 25% & price up 50%

## What are the short-term spillover effects for Europe?

Capacity constraint of LNG exporters ⇒

- ① European gas buyers lose out
- ② Gazprom *gains* European market share

# Longer-term impacts of Fukushima accident

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Over longer term, firms can re-optimize their capacity levels

**Proposition. Under plausible (technical) conditions, higher demand in market *A* raises the price & lowers firm 2's market share in market *B***

*Intuition:*

- Fukushima allows LNG exporters to capture more surplus...  
... which reduces the adverse impact of strategic effect
- So LNG exporters respond by raising capacity investment...  
... which makes Gazprom lose European market share

**⇒ Gazprom benefited from Fukushima in SR but lost in LR**

# Recent gas deals between Russia & China

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## May 2014: Russia & China \$400bn “Power of Siberia” deal

Largest-ever contract in history of gas

- Deliveries to start in 2018 for 30 years
- Price close to recent German gas imports
- China to extend \$25bn of financing

## November 2014: “Altai” deal for Western Siberian gas

**FINANCIAL TIMES**

Putin snubs Europe with Siberian gas deal that bolsters China ties

Russia as “swing producer” between Europe & Asia?

# Analysis of Russia's gas export strategy

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- ① **“Power of Siberia” deal does *not* expose Russia to multi-market strategic vulnerability of LNG—**  
since this is new gas dedicated to China
  
- ② **“Altai” deal is *less* attractive from strategic viewpoint**  
as it involves existing gas that has gone to Europe—  
this can undermine Gazprom's European position
  
- ③ More generally, **diversification of a traditional pipeline exporter into LNG may come at a strategic cost**