# Averting Catastrophes: The Strange Economics of Scylla and Charybdis

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  - These may be as likely as a climate catastrophe, and could occur sooner and with less warning (so less time to adapt).
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  - No. WTPs are not independent and not additive. Impacts and costs are not "marginal."

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  - Naive reasoning: Eliminate the first and then decide about the other two. Wrong.
  - If only one is to be eliminated, we should indeed choose the first; and we do even better by eliminating all three.
  - But we do best of all by eliminating the second and third and not the first: the presence of the second and third catastrophes makes it suboptimal to eliminate the first.

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- Main result: A rule for determining the set of catastrophes that should be averted.
- Time permitting: Examples, partial reduction in likelihood, rough numbers for some key catastrophes.

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- Catastrophe is Poisson arrival, mean arrival rate  $\lambda$ , can occur repeatedly.
- When it occurs, catastrophe permanently reduces consumption by a random fraction *φ*.
- CRRA utility function used to measure welfare, with RRA =  $\eta$  and rate of time preference =  $\delta$ .

#### **Event Characteristics and WTP**

Assume impact of *n*th arrival, φ<sub>n</sub>, is i.i.d. across realizations *n*. So process for consumption is:

$$c_t = \log C_t = g_0 t - \sum_{n=1}^{N(t)} \phi_n$$
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N(t) is a Poisson process with arrival rate  $\lambda$ , so when *n*th event occurs,  $C_t$  is multiplied by the random variable  $e^{-\phi_n}$ .

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$$\kappa_t(\theta) \equiv \log \mathbb{E} e^{c_t \theta} \equiv \log \mathbb{E} C_t^{\theta}.$$

•  $c_t$  is a Lévy process, so  $\kappa_t(\theta) = \kappa(\theta)t$ , where  $\kappa(\theta)$  means  $\kappa_1(\theta)$ ,

$$\kappa(\theta) = g_0 \theta + \lambda \left( \mathbb{E} e^{-\theta \phi_1} - 1 \right)$$
(2)

#### Event Characteristics and WTP (Continued)

• With CRRA utility, welfare is:

$$\mathbb{E} \int_0^\infty \frac{1}{1-\eta} e^{-\delta t} C_t^{1-\eta} \, dt = \frac{1}{1-\eta} \int_0^\infty e^{-\delta t} e^{\kappa (1-\eta)t} \, dt = \frac{1}{1-\eta} \frac{1}{\delta - \kappa (1-\eta)}$$

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This equation applies to *any* distribution for impact *φ*. We sometimes assume *z* = *e*<sup>-φ</sup> follows a power distribution with parameter *β* > 0:

$$b(z) = \beta z^{\beta - 1}$$
,  $0 \le z \le 1$ . (3)

(A large value of  $\beta$  implies a small expected impact.) Then,

$$\kappa(\theta) = g_0 \theta - \frac{\lambda \theta}{\beta + \theta}.$$
 (4)
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• WTP to avert catastrophe is value of *w* that solves

$$\frac{1}{1-\eta} \frac{1}{\delta - \kappa(1-\eta)} = \frac{(1-w)^{1-\eta}}{1-\eta} \frac{1}{\delta - \kappa^{(1)}(1-\eta)}$$

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- Benefit is *w* and cost is permanent tax, *τ*, needed to eliminate the risk. Avoid the catastrophe as long as *w* > *τ*.
- So far, nothing new. But now let's introduce multiple catastrophes. Start with two.

# Two Types of Catastrophes

Two independent types of catastrophes, arrival rates λ<sub>1</sub> and λ<sub>2</sub> and impact distributions φ<sub>1</sub> and φ<sub>2</sub>. So

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• If neither catastrophe has been eliminated, welfare is

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#### Two Types of Catastrophes (Continued)

• If catastrophe *i* has been averted, welfare is

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where (*i*) means  $\lambda_i = 0$ . If both averted, then  $\kappa^{(1,2)}(1-\eta)$ , i.e.,  $\lambda_1 = \lambda_2 = 0$ .

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$$\frac{(1-w_i)^{1-\eta}}{1-\eta} \frac{1}{\delta - \kappa^{(i)}(1-\eta)} = \frac{1}{1-\eta} \frac{1}{\delta - \kappa(1-\eta)}$$

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• WTP to avert both catastrophes is

$$w_{1,2} = 1 - \left(\frac{\delta - \kappa(1 - \eta)}{\delta - \kappa^{(1,2)}(1 - \eta)}\right)^{\frac{1}{\eta - 1}}.$$
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• This implies  $w_{1,2} < w_1 + w_2$ . WTPs are not additive.

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$$\begin{aligned} K_i &= (1 - \tau_i)^{1 - \eta} - 1 \\ B_i &= (1 - w_i)^{1 - \eta} - 1 \end{aligned}$$

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  - Can have w<sub>2</sub> > τ<sub>2</sub> but (w<sub>1,2</sub> − w<sub>1</sub>)/(1 − w<sub>1</sub>) < τ<sub>2</sub>. Why? These are not marginal projects, so w<sub>1,2</sub> < w<sub>1</sub> + w<sub>2</sub>.
  - To avert #1, society is willing to give up fraction w<sub>1</sub> of C, so remaining C is lower and MU is higher. Thus utility loss from τ<sub>2</sub> is increased.

- Does this seem counter-intuitive?
  - What matters is additional benefit from averting #2 relative to the cost.
  - ▶ In WTP terms, additional benefit is  $(w_{1,2} w_1)/(1 w_1)$ .
  - $B_2/K_2 > 1 + B_1$  is equivalent to  $(w_{1,2} w_1)/(1 w_1) > \tau_2$ .
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  - To avert #1, society is willing to give up fraction w<sub>1</sub> of C, so remaining C is lower and MU is higher. Thus utility loss from τ<sub>2</sub> is increased.
- Numerical example: Suppose τ<sub>1</sub> = 20% and τ<sub>2</sub> = 10%.
   Figures show, for range of w<sub>1</sub> and w<sub>2</sub>, which catastrophes to avert (none, one, or both).





# N Types of Catastrophes

 Problem: Given a list (τ<sub>1</sub>, w<sub>1</sub>), ..., (τ<sub>N</sub>, w<sub>N</sub>) of costs and benefits of averting N catastrophes, which ones to eliminate?
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$$\kappa(\theta) = g_0 \theta + \sum_{i=1}^N \lambda_i \left( \mathbb{E} e^{-\theta \phi_i} - 1 \right)$$
.

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$$(1 - w_S)^{1 - \eta} = \frac{\delta - \kappa^{(S)}(1 - \eta)}{\delta - \kappa(1 - \eta)}$$
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• So  $w_{1,2,...,N} < \sum_{i=1}^{N} w_i$  and  $w_{1,2,...,N} < w_{1,2,...,M} + w_{M+1,...,N}$ .

• Key result: (Benefits add, costs multiply.) The optimal set, *S*, of catastrophes to be eliminated solves the problem

$$\max_{S \subseteq \{1,...,N\}} V = \frac{1 + \sum_{i \in S} B_i}{\prod_{i \in S} (1 + K_i)}$$
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- $(1-\eta)(\delta \kappa(1-\eta)) < 0$ , so pick *S* to maximize (15).

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  - ► Leads to the conventional intuition: the problem is separable, and we should avert catastrophe *i* iff  $B_i > K_i$  (or, iff  $w_i > \tau_i$ )
- But more generally, the problem is non-separable: catastrophes are interdependent

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  - Larger η implies smaller m<sup>\*</sup> because percentage drop in C, 1 − (1 − τ)<sup>m</sup>, results in larger increase in MU, and thus greater loss of utility from averting one additional catastrophe.

• Example 1: Suppose there are three catastrophes with  $(\tau_1, w_1) = (\frac{1}{3}, \frac{1}{2})$  and  $(\tau_2, w_2) = (\tau_3, w_3) = (\frac{1}{5}, \frac{3}{8})$ .

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- Example 2: Now three potential catastrophes with  $\tau_1 = 20\%$ ,  $\tau_2 = 10\%$ , and  $\tau_3 = 5\%$ . Figures show, for various values of  $w_3$  and  $\eta$ , which ones should be averted as  $w_1$  and  $w_2$  vary between 0 and 1.









• Suppose we face many small catastrophes with cost and benefit (*k*, *b*), and one large one with (*K*, *B*). Must compare

$$\max_{m} \frac{1+mb}{\left(1+k\right)^{m}} \qquad \text{with} \qquad \max_{m} \frac{1+B+mb}{\left(1+K\right)\left(1+k\right)^{m}}.$$

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 Assuming it is optimal to avert at least one small catastrophe, optimized values of these problems are

$$\frac{b(1+k)^{1/b}}{e\log(1+k)}$$
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• Thus presence of small catastrophes raises hurdle rate to prevent a large one.

 $w_i = 1\%$ ,  $\tau_i = 0.5\%$  (blue dot),  $\eta = 4$ If large catastrophe lies in shaded region it should not be averted:


$w_i = 1\%$ ,  $\tau_i = 0.25\%$  (blue dot),  $\eta = 4$ If large catastrophe lies in shaded region it should not be averted:



#### Choosing Among Eight Catastrophes, $\eta \in [1, 1.1]$



#### Choosing Among Eight Catastrophes, $\eta \in [1.2, 1.4]$



#### Choosing Among Eight Catastrophes, $\eta \in [1.5, 2.8]$



#### Choosing Among Eight Catastrophes, $\eta \in [2.9, 3.9]$



#### Choosing Among Eight Catastrophes, $\eta \in [4.0, 4.6]$



#### Choosing Among Eight Catastrophes, $\eta \in [4.7, \infty)$



#### Extensions

• Related Catastrophes: We can allow for projects that lower the risk of one type of disaster (eg nuclear terrorism) to lower the risk of a related type of disaster (eg bio-terrorism)

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- Bonanzas: Results also apply to projects such as blue-sky research that increase the probability of events that raise consumption (as opposed to decreasing the probability of events that lower consumption).
- Partial Alleviation: Results also apply if catastrophe arrival rate can be adjusted on a continuous spectrum.

# Partial alleviation



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  - ▶ For others (climate, nuclear terrorism), little or no data.
- Subjective estimates of likelihood and impact might suffice (and might be the best we can do).

# Some Rough Numbers

#### Characteristics of Seven Potential Catastrophes:

Potential				$\eta = 2$			$\eta = 4$		
Catastrophe	$\lambda_i$	$\beta_i$	$ au_i$	wi	$B_i$	K <sub>i</sub>	w <sub>i</sub>	$B_i$	K <sub>i</sub>
Mega-Virus	.02	5	.02	.159	.189	.020	.309	2.030	.062
Climate	.004	4	.04	.048	.050	.042	.180	.812	.130
Nuclear Terrorism	.04	17	.03	.086	.095	.031	.141	.580	.096
Bioterrorism	.04	32	.03	.047	.049	.031	.079	.280	.096
Floods	.17	100	.02	.061	.065	.020	.096	.356	.062
Storms	.14	100	.02	.051	.053	.020	.082	.293	.062
Earthquakes	.03	100	.01	.011	.011	.010	.020	.063	.031
Avert all Seven				.339	.513	.188	.442	4.415	.677





# Which to Avert? (a range of $\delta$ and $\eta$ )

Virus; Climate; Nuclear terrorism; Bioterrorism; Floods; Storms; Quakes.



## Conclusions

- Studies usually treat catastrophes in isolation.
- This can lead to policies that are far from optimal.
- Projects to avert major catastrophes are not marginal.
  - So they are inherently interdependent, which can lead to optimal policies that are counter-intuitive, even "strange."
  - Even small catastrophes can be non-marginal in aggregate.
- We show how to find the set of catastrophes to be averted.
  - Our framework is quite flexible.
  - Applies to *any* distribution for impact  $\phi_i$ .
  - Can accommodate catastrophes (or Brownian shocks) in the background that cannot be averted, catastrophes that cause death, and catastrophes that can only be partially averted.